SINGLE AUDIT REPORT

YEAR ENDED DECEMBER 31, 2016

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# SECTION 1



# FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT (CFR UNIFORM GUIDANCE AUDIT)

**DECEMBER 31, 2016** 

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#### INDEPENDENT AUDITOR'S REPORT

Board of Directors Concern Worldwide (U.S.), Inc. New York, New York

We have audited the accompanying financial statements of Concern Worldwide (U.S.), Inc. (the "Organization"), which comprise the statement of financial position as of December 31, 2016 and the related statements of activities, changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

#### Management Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Concern Worldwide (U.S.), Inc. as of December 31, 2016, and the changes in its net assets, functional expenses, and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Board of Directors Concern Worldwide (U.S.), Inc. New York, New York

#### Report on Summarized Comparative Information

We have previously audited Concern Worldwide (U.S.), Inc.'s 2015 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated May 18, 2016. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2015 is consistent, in all material respects, with the audited financial statements from which it has been derived.

#### **Other Matters**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued a report dated June 19, 2017 on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with the *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Tait, Weller ? Baker LLP

Philadelphia, Pennsylvania June 19, 2017, except for the schedule of federal awards, for which the date is September 29, 2017

### STATEMENTS OF FINANCIAL POSITION

**December 31, 2016 And 2015** 

ASSETS	<u>2016</u>	<u>2015</u>
CURRENT ASSETS		
Cash and cash equivalents	\$ 6,182,993	\$ 6,148,107
Receivables:		
U.S. Government	7,288,656	6,536,387
Other	923,983	1,627,872
U.S. Government grant advance to Concern Worldwide IRL Prepaid expenses and other assets	377,578 86,562	79,456 135,261
•		
Total Current Assets	14,859,772	14,527,083
OTHER ASSETS		
Cash – restricted	134,452	134,345
Deposits	2,572	2,572
Equipment – net of accumulated depreciation of	,	,
\$338,054 in 2016 and \$223,711 in 2015	812,777	886,671
<b>Total Other Assets</b>	949,801	1,023,588
Total Assets	<u>\$15,809,573</u>	<u>\$ 15,550,671</u>
LIABILITIES AND NET ASSETS CURRENT LIABILITIES		
Accounts payable and accrued liabilities	\$ 1,055,478	\$ 711,388
Deferred rent and deferred rent credit	75,728	75,728
Deferred revenue – U.S. Government grants	377,578	79,456
Grants due to Concern Worldwide IRL and other Partners	6,570,759	5,814,156
Total Current Liabilities	8,079,543	6,680,728
LONG TERM LIABILITIES		
Deferred rent and deferred rent credit	748,598	824,329
NET ASSETS Unrestricted – undesignated	5,284,763	3,513,439
Unrestricted – undesignated Unrestricted – board designated	1,452,068	1,451,490
Temporarily restricted	244,601	3,080,685
Total Net Assets	6,981,432	8,045,614
<b>Total Liabilities And Net Assets</b>	\$15,809,573	<u>\$ 15,550,671</u>

#### STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

## Year Ended December 31, 2016 With Summarized Information For 2015

	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	2016 <u>Total</u>	2015 <u>Total</u>
Support and Revenue				
Contributions and non-government grants	\$ 1,201,551	\$ 6,354,028	\$ 7,555,579	\$ 9,510,482
Support from Concern Worldwide IRL	3,534	-	3,534	547,082
Government grants	30,892,636	-	30,892,636	27,921,981
Special events – net	3,046,210	-	3,046,210	2,938,180
Investment income	7,826	-	7,826	8,103
Net assets released from restrictions	9,190,112	(9,190,112)		
Total support and revenue	44,341,869	(2,836,084)	41,505,785	40,925,828
Expenses				
Program activities	39,246,599	-	39,246,599	36,695,531
Management and general	1,685,773	-	1,685,773	1,787,157
Fundraising	1,637,595		1,637,595	1,479,770
Total expenses	42,569,967	<del>_</del>	42,569,967	39,962,458
Change in net assets	1,771,902	(2,836,084)	(1,064,182)	963,370
Net Assets				
Beginning of year	4,964,929	3,080,685	8,045,614	7,082,244
End of year	\$ 6,736,831	<u>\$ 244,601</u>	\$ 6,981,432	\$ 8,045,614

### STATEMENTS OF CASH FLOWS

## Years Ended December 31, 2016 And 2015

CASH FLOWS FROM OPERATING ACTIVITIES	<u>2016</u>	<u>2015</u>
Changes in net assets	\$(1,064,182)	\$ 963,370
Adjustments to reconcile changes in net assets to net cash provided by (used for) operating activities		
Depreciation	114,343	74,632
(Increase) decrease in  Cash – restricted  Receivables – U.S. Government  Receivables – other  Prepaid expenses and other assets	(107) (752,269) 703,889 (249,423)	(130) (2,357,153) (887,276) 1,488,140
Increase (decrease) in Accounts payable and accrued liabilities Grants due to Concern Worldwide IRL	268,359 1,054,725	634,892 293,121
Net cash provided by operating activities	75,335	209,596
CASH FLOWS FROM INVESTING ACTIVITIES		
Capital expenditures	(40,449)	(904,131)
Net cash used for investing activities	(40,449)	(904,131)
Net increase (decrease) in cash and cash equivalents	34,886	(694,535)
CASH AND CASH EQUIVALENTS		
Beginning	6,148,107	6,842,642
Ending	<u>\$ 6,182,993</u>	<u>\$ 6,148,107</u>

## STATEMENT OF FUNCTIONAL EXPENSES

## Year Ended December 31, 2016 With Summarized Information For 2015

	Program			Supporting Services			Total Expenses		
	Overseas Relief	<u>Innovations</u>	Development Education	<u>Total</u>	Management And <u>General</u>	<u>Fundraising</u>	<u>Total</u>	2016 <u>Total</u>	2015 <u>Total</u>
Salaries and Benefits	\$ 1,059,082	\$1,514,385	\$ 704,009	\$ 3,277,476	\$ 1,319,725	\$ 1,285,003	\$ 2,604,728	\$ 5,882,204	\$ 5,437,052
Travel, Lodging and meetings	117,567	330,278	52,929	500,774	86,700	58,770	145,470	646,244	528,183
Printing and Publications	1,627	8,532	15,400	25,559	3,859	32,689	36,548	62,107	81,302
Professional Fees	47,789	613,469	31,677	692,935	86,385	124,536	210,921	903,856	491,469
Website Management	145	597	61,355	62,097	350	517	867	62,964	109,591
Dues and Subscriptions	7,379	32,706	11,083	51,168	17,809	12,435	30,244	81,412	104,154
Office Supplies and Expenses	8,410	79,814	11,407	99,631	18,328	11,142	29,470	129,101	188,035
Video and Exhibitions	-	-	57,136	57,136	-	207	207	57,343	8,546
Occupancy	49,632	204,343	74,550	328,525	119,785	85,693	205,478	534,003	795,081
Miscellaneous Expenses	1,336	4,754	1,140	7,230	(1,022)	863	(159)	7,071	10,573
Packing, Postage and Shipping	579	2,320	1,197	4,096	1,256	6,086	7,342	11,438	22,914
Telephone	2,388	9,773	3,423	15,584	5,499	6,733	12,232	27,816	29,525
Grants Concern Worldwide IRL	31,381,030	250,313	-	31,631,343	-	-	-	31,631,343	29,940,798
Other Partners	198,033	2,220,689	-	2,418,722	-	-	-	2,418,722	2,140,603
Depreciation	11,228	46,229	16,866	74,323	27,099	12,921	40,020	114,343	74,632
<b>Total Expenses</b>	\$ 32,886,225	<u>\$5,318,202</u>	<u>\$ 1,042,172</u>	\$39,246,599	<u>\$1,685,773</u>	<u>\$ 1,637,595</u>	\$ 3,323,368	<u>\$ 42,569,967</u>	<u>\$39,962,458</u>

#### NOTES TO FINANCIAL STATEMENTS

#### **December 31, 2016 And 2015**

#### (1) SIGNIFICANT ACCOUNTING POLICIES

#### ORGANIZATION AND PURPOSE

Concern Worldwide (U.S.), Inc. ("Concern Worldwide") is a not-for-profit corporation organized for the purposes of helping people living in extreme poverty to achieve major improvements in their lives which last and spread without ongoing support from Concern. To achieve this mission, Concern engages in long term development work, responds to emergency situations, seeks to address the root causes of poverty through advocacy work, educates the public of the need to provide relief assistance, and cooperates with other charitable organizations whether local, national or international for any of the foregoing purposes. Concern Worldwide is supported primarily by grants, public support and special events.

Concern Worldwide is affiliated with Concern Worldwide IRL, headquartered in Dublin, Ireland. Concern Worldwide IRL has provided and will continue to support Concern Worldwide (U.S.), Inc. in the form of grants, reimbursements, and in-kind support. Concern Worldwide (U.S.), Inc. supports Concern Worldwide IRL by recruiting personnel, providing training and capacity building, technical program support, financial and programmatic monitoring and financial grants for international programs.

#### ACCOUNTING ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### SUBSEQUENT EVENTS

Subsequent events after the balance sheet date through the date that the financial statements were available for issuance, June 19, 2017, have been evaluated in the preparation of the financial statements.

#### CONCENTRATION OF CREDIT RISK

Concern Worldwide occasionally maintains deposits in excess of federally insured limits. Accounting Standards Codification ("ASC") 825, "Financial Instruments" identifies these items as a concentration of credit risk requiring disclosure, regardless of the degree of risk. The risk is managed by monitoring the financial institutions in which deposits are made.

#### **INCOME TAXES**

Concern Worldwide is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the "Code") and has been classified as a public charity under Section 509(a)(1) of the Code.

Management has reviewed the tax positions for each of the open tax years (2013 - 2015) or expected to be taken in Concern Worldwide's 2016 tax return and has concluded that there are no significant uncertain tax positions that would require recognition in the financial statements.

#### NOTES TO FINANCIAL STATEMENTS – (Continued)

#### **December 31, 2016 And 2015**

#### CASH AND CASH EQUIVALENTS

Concern Worldwide considers cash and cash equivalents to include short-term investments with maturities of less than three months when purchased.

#### PROPERTY AND EQUIPMENT

Property and equipment are capitalized at cost and depreciated over their estimated useful lives on the straight-line basis (leasehold improvements -10 years, furniture and fixtures -5 years, computers and equipment -3 years). Concern Worldwide follows the practice of capitalizing all expenditures related to property and equipment having a cost in excess of \$500. Donated property and equipment are similarly capitalized but at fair market value at the time of donation.

#### **NET ASSETS**

Net assets, revenue, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of Concern Worldwide and changes therein are classified and reported as follows:

*Unrestricted Net Assets* – Net assets that are not subject to donor-imposed restrictions.

*Temporarily Restricted Net Assets* – Net assets that are subject to donor-imposed restrictions.

#### **CONTRIBUTIONS**

Concern Worldwide reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are classified to unrestricted net assets and reported in the statement of activities as "net assets released from restrictions."

#### U.S. GOVERNMENT GRANTS

Concern Worldwide has various grants with the United States Government, from the United States Agency for International Development ("USAID"), including the Office of Foreign Disaster Assistance ("OFDA") and the Office of Food for Peace ("FFP") and the United States Department of State Bureau of Population, Refugees, and Migration ("PRM"). Concern Worldwide applies for such funds at the time the expenditure is made, which is the basis for recognizing revenue.

#### CONTRIBUTED SERVICES AND EQUIPMENT

Concern Worldwide received donated services from a variety of volunteers. These services are not subject to reasonable objective measurements and as such, are not reflected in the accompanying financial statements.

#### FUNCTIONAL ALLOCATION OF EXPENSES

The costs of the various programs and support activities have been summarized on a functional basis in the statement of activities and changes in net assets. Accordingly, certain costs have been allocated among the programs and supporting services.

NOTES TO FINANCIAL STATEMENTS – (Continued)

#### **December 31, 2016 And 2015**

#### PRIOR YEAR INFORMATION

The financial statements include certain prior-year summarized comparative information in total, but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with Concern Worldwide's audited financial statements for the year ended December 31, 2015, from which the summarized information was derived.

#### RECLASSIFICATIONS

Certain reclassifications were made to the 2015 financial statements to conform to the 2016 presentation.

#### (2) NET ASSETS

The board designated \$1,452,068 and \$1,451,490 of unrestricted net assets as an operating reserve in 2016 and 2015, respectively. The operating reserve will be used as an internal line of credit to manage cash flow and maintain financial flexibility.

Temporarily restricted net assets at December 31, 2016 and 2015 are available for the following purposes:

	<u>2016</u>	<u>2015</u>
Use in future periods	\$244,601	\$ 746,408
Innovation Grant		2,334,277
	\$244,601	\$3,080,685

For the year ended December 31, 2016 and 2015, net assets of \$9,190,112 and \$9,049,617, respectively, were released from restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by the donors.

#### (3) SPECIAL EVENTS

During 2016 and 2015, Concern Worldwide held several fund-raising events. The gross receipts from these events were \$3,925,662 and \$3,800,945 for 2016 and 2015, respectively. Direct expenses consisting of \$879,452 in 2016 and \$862,765 in 2015 were charged against these receipts resulting in net proceeds of \$3,046,210 and \$2,938,180 respectively.

NOTES TO FINANCIAL STATEMENTS – (Continued)

#### **December 31, 2016 And 2015**

#### (4) INNOVATION GRANT

Concern Worldwide (U.S.), Inc. secured a grant in the amount of \$35,739,465 (as amended) over the period November 3, 2008 to December 3, 2016 from the Bill & Melinda Gates Foundation ("Gates Foundation"). The grant was to test innovative solutions to critical implementation bottlenecks in five selected countries focusing on increasing coverage of effective intervention for maternal, newborn, and child health. Concern Worldwide IRL was the organization that commenced carrying out the services of this grant. Effective January 1, 2011, management of the grant transferred to Concern Worldwide (U.S.), Inc. As of December 31, 2016, the grant was fully expended. As of December 31, 2015, Concern Worldwide (U.S.), Inc. had \$2,334,277 of unspent grant funding, which is included in the temporarily restricted net assets. Total revenue and expenses recorded from the Gates Foundation in 2016 was \$2,837,609 and \$5,171,886, respectively. In 2015, total revenue and expenses recorded was \$4,001,271 and \$4,780,147, respectively.

#### (5) LEASE COMMITMENTS AND CONTINGENCY

As of December 31, 2015, Concern Worldwide leases its office facilities in New York City and Chicago, Illinois under operating leases expiring through November 30, 2025. The New York City lease includes the building out of new office space. In connection with this build-out, Concern Worldwide was granted a seven month rent holiday and is being reimbursed for installation costs of up to \$638,400. As of December 31, 2016 and 2015, Concern had a receivable in the amount of \$100,260 and \$149,282, respectively, in connection with the buildout which was included in other receivables in the statement of financial position. The rent holiday and reimbursement for installation costs, which are included in the statement of financial position, are being amortized over the life of the lease. The leases are subject to adjustments for escalations and certain operating expenses. Rent expense for the years ended December 31, 2016 and 2015, was approximately \$502,000 and \$738,000, respectively.

Concern Worldwide also leases office equipment under various operating leases. Lease expense for the years ended December 31, 2016 and 2015, was approximately \$17,400 and \$18,500, respectively.

Approximate future minimum rentals under all non-cancelable operating leases are as follows:

	Office <u>Facilities</u>
2017	\$ 520,000
2018	511,000
2019	511,000
2020	523,000
2021	553,000
2022 and thereafter	2,052,000
	<u>\$ 4,670,000</u>

#### NOTES TO FINANCIAL STATEMENTS – (Continued)

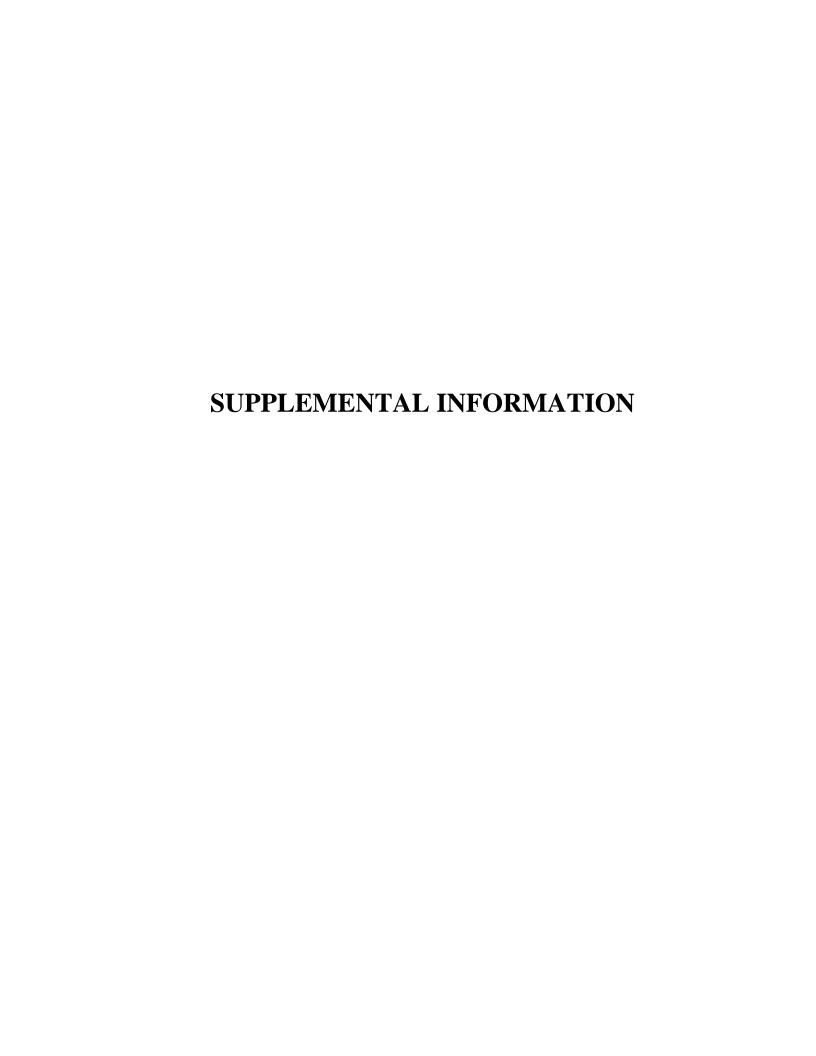
#### **December 31, 2016 And 2015**

#### **CONTINGENCY**

Under the terms of the U.S. Government grants, which are made based upon the acceptance by the U.S. Government of the program proposals submitted by Concern Worldwide, amounts are stipulated for both direct program costs and administrative overhead costs. The administrative overhead rate used by Concern Worldwide, while provisionally approved, is subject to review and final approval by the U.S. Government. The administrative overhead rate has been approved through December 31, 2014. Management believes that any adjustment to the 2015 and 2016 administrative overhead rates, if any, will not have a material effect on the financial position or operating results of Concern Worldwide.

#### (6) PENSION PLANS

Full time employees are eligible to contribute to Concern Worldwide's defined contribution retirement plan after three months of service. Concern Worldwide matches up to 3% of eligible employees' contributions to the plan. Total pension expense was approximately \$87,000 and \$81,000 for the periods ended December 31, 2016 and 2015.



## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS – (Continued)

### Year Ended December 31, 2016

Federal Grantor/Program or Cluster Title	Received As A Sub-Award From	Pass-Through Entity Identifying Number	Federal CFDA Number	Provided To Sub-Recipients	Total Federal Expenditures
UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT					
USAID Foreign Assistance for Programs Overseas					
	N/A	N/A	98.001	22,969,079	25,576,692
	Action Against Hunger Action Against Hunger	2B14607 AIDOFDAG1400100	98.001 98.001	38,817 7,994	43,413 9,791
	IRC	AIDOFDAG1500025	98.001	273,749	298,031
	IRC	AIDOFDAA1600001	98.001	375,973	412,966
	IRC	AIDOFDAG1500098	98.001	58,495	61,263
	CARE	AIDOFDAG1600264	98.001	260,637	291,496
	IRC	AIDOFDAG1600075	98.001	314,264	343,239
	IRC	AIDOFDAA120016	98.001	222,947	243,503
	IMC	AIDOFDAA1200002	98.001	-	226,561
	EDC	AID696A1100006	98.001	230,912	249,369
	IRC	AIDOFDAGID00281	98.001	255,971	263,709
	ACDI/VOCA	AIDFFPA121200011	98.001	1,805,606	2,019,757
<b>Total: United States Agency for International Development</b>				\$ 26,814,444	\$30,039,790
DEPARTMENT OF STATE BUREAU OF POPULATION, REFUGEES, AND MIGRATION (PRM)					
Overseas Refugee Assistance Program for Near East and South Asia			19.519	<u>787,172</u>	852,846
Total: Department of State PRM				787,172	852,846
Total: All Grants				<u>\$27,601,616</u>	\$30,892,636

#### NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

#### Year Ended December 31, 2016

#### (1) BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of Concern Worldwide (U.S.), Inc. ("Concern Worldwide") under programs of the federal government for the year ended December 31, 2016. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal regulations (CFR) Part 200, Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Concern Worldwide, it is not intended and does not present the financial position, changes in net assets, or cash flows of Concern Worldwide.

#### (2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance and OMB Circular A-122, *Cost Principles for Non-profit Organizations*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

#### (3) INDIRECT COST RATE

Concern Worldwide did not elect to use the 10% de minimis indirect cost rate.

# **SECTION 2**



# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Concern Worldwide (U.S.), Inc. New York, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of Concern Worldwide (U.S.), Inc. (the "Organization"), which comprise the statement of financial position as of December 31, 2016, and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated June 19, 2017.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Board of Directors Concern Worldwide (U.S.), Inc. New York, New York

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Tact, Weller ? Baken Lis

Philadelphia, Pennsylvania June 19, 2017

# **SECTION 3**



### INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN REQUIRED BY THE UNIFORM GUIDANCE

Board of Directors Concern Worldwide (U.S.), Inc. New York, New York

#### Report on Compliance for Each Major Federal Program

We have audited Concern Worldwide (U.S.), Inc's (the "Organization") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Organization's major federal programs for the year ended December 31, 2016. The Organization's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Organization's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Organization's compliance.

#### Opinion on Each Major Federal Program

In our opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2016.

Board of Directors Concern Worldwide (U.S.), Inc. New York, New York

#### Report on Internal Control Over Compliance

Management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Tait, Weller ? Baken Lis

Philadelphia, Pennsylvania September 29, 2017

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# **SECTION 4**

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

#### Year Ended December 31, 2016

#### **SECTION I**

#### Summary of Auditor's Results

- 1. An unmodified opinion was issued on the financial statements in accordance with GAAP of Concern Worldwide (U.S.), Inc., as of and for the year ended December 31, 2016.
- 2. There were no significant deficiencies or material weaknesses noted with respect to Concern Worldwide (U.S.), Inc.'s internal control over financial reporting.
- 3. Our audit disclosed no instances of noncompliance which are material to the financial statements of Concern Worldwide (U.S.), Inc.
- 4. No significant deficiencies or material weaknesses were reported with respect to Concern Worldwide (U.S.), Inc.'s internal control over its major programs.
- 5. An unmodified opinion was issued on compliance with requirements applicable to the major programs of Concern Worldwide (U.S.), Inc. in accordance with the Uniform Guidance.
- 6. Our audit disclosed no findings which are required to be reported in accordance with 2 CFR section 200.516(a).
- 7. The major program of Concern Worldwide (U.S.), Inc. is as follows:

#### Federal Grant/Program Title

**Federal CFDA Number** 

USAID Foreign Assistance for Programs Overseas

98.001

- 8. The dollar threshold used to distinguish a Type A program from a Type B program was \$926,779.
- 9. Concern Worldwide (U.S.), Inc. qualified as a low-risk auditee.

#### **SECTION II**

#### Findings Related to Financial Statements

None

#### **SECTION III**

#### Federal Award Findings and Questioned Costs

None

# **SECTION 5**

### **PRIOR YEAR FINDINGS**

# Year Ended December 31, 2016

The audit for the year ended December 31, 2015 disclosed no areas of non-compliance.